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Form **990**

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2007Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection**A For the 2007 calendar year, or tax year beginning 01-01-2007 and ending 12-31-2007****B Check if applicable**☐ Address change☐ Name change☐ Initial return☐ Final return☐ Amended return☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization
Adventist Health SystemSunbelt IncNumber and street (or P O box if mail is not delivered to street address) Room/suite
111 North Orlando AvenueCity or town, state or country, and ZIP + 4
Winter Park, FL 32789**D Employer identification number**

59-1479658

E Telephone number

(407) 975-1455

F Accounting method ☐ Cash ☒ Accrual☐ Other (specify) _____

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** If "Yes" enter number of affiliates ☐ _____**H(c)** Are all affiliates included? ☐ Yes ☒ No
(If "No," attach a list See instructions)**H(d)** Is this a separate return filed by an organization covered by a group ruling? ☒ Yes ☐ No**I Group Exemption Number** 1071**G Web site:** www.adventisthealthsystem.com**J Organization type** (check only one) ☒ 501(c)(3) (insert no) ☐ 4947(a)(1) or ☐ 527**K Check here** ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than 25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.**M Check** ☐ if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF)**L Gross receipts** Add lines 6b, 8b, 9b, and 10b to line 12 **2,313,950,879****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)**

1	Contributions, gifts, grants, and similar amounts received			
a	Contributions to donor advised funds	1a		
b	Direct public support (not included on line 1a)	1b	695,028	
c	Indirect public support (not included on line 1a)	1c		
d	Government contributions (grants) (not included on line 1a)	1d	198,035	
e	Total (add lines 1a through 1d) (cash \$ 893,063 noncash \$ _____)	1e		893,063
2	Program service revenue including government fees and contracts (from Part VII, line 93)	2		2,208,544,091
3	Membership dues and assessments	3		
4	Interest on savings and temporary cash investments	4		29,498
5	Dividends and interest from securities	5		67,076,907
6a	Gross rents	6a	8,839,537	
b	Less rental expenses	6b	6,924,820	
c	Net rental income or (loss) subtract line 6b from line 6a	6c		1,914,717
7	Other investment income (describe STATUTE UNIT RECEIVED APR 19 2010 TPR BRANCH OGDEN)	7		3,601,897
8a	Gross amount from sales of assets other than inventory	(A) Securities	8a	20,908,338
b	Less cost or other basis and sales expenses	247,462	8b	16,011,106
c	Gain or (loss) (attach schedule)	-247,462	8c	4,897,232
d	Net gain or (loss) Combine line 8c, columns (A) and (B)		8d	4,649,770
9	Special events and activities (attach schedule) If any amount is from gaming, check here ☐			
a	Gross revenue (not including \$ _____ of contributions reported on line 1b)	9a	16,000	
b	Less direct expenses other than fundraising expenses	9b	119,113	
c	Net income or (loss) from special events Subtract line 9b from line 9a	9c		-103,113
10a	Gross sales of inventory, less returns and allowances	10a		
b	Less cost of goods sold	10b		
c	Gross profit or (loss) from sales of inventory (attach schedule) Subtract line 10b from line 10a	10c		
11	Other revenue (from Part VII, line 103)	11		4,041,548
12	Total revenue Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12		2,290,648,378
13	Program services (from line 44, column (B))	13		1,918,358,979
14	Management and general (from line 44, column (C))	14		206,727,613
15	Fundraising (from line 44, column (D))	15		
16	Payments to affiliates (attach schedule)	16		
17	Total expenses Add lines 16 and 44, column (A)	17		2,125,086,592
18	Excess or (deficit) for the year Subtract line 17 from line 12	18		165,561,786
19	Net assets or fund balances at beginning of year (from line 73, column (A))	19		1,265,650,978
20	Other changes in net assets or fund balances (attach explanation)	20		-42,751,235
21	Net assets or fund balances at end of year Combine lines 18, 19, and 20	21		1,388,461,529

63 50

SCANNED MAY 03 2010

SCHEDULE A(Form 990 or
990EZ)**Organization Exempt Under Section 501(c)(3)**(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust**Supplementary Information—(See separate instructions.)**▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2007Department of the Treasury
Internal Revenue ServiceName of the organization
Adventist Health SystemSunbelt Inc**Employer identification number**

59-1479658

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
David Hill MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	504,877	6,765	0
Michael Cacciatore MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	445,363	6,765	0
Scott Boone MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	450,707	6,765	0
Frederick Hoover MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	432,957	6,765	0
Christopher Walker MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	440,133	6,765	0
Total number of other employees paid over \$50,000 ▶	6,274			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Cross Country Travcorps PO Box 404674 Atlanta, GA 30384	Staffing Agency	10,210,645
CC Staffing Inc PO BOX 404674 Atlanta, GA 30384	Staffing Agency	9,937,468
Sunbelt Health Care Centers Inc 602 Courtland St 200 Orlando, FL 32804	Respiratory TherapyDC planning	8,789,348
Cerner Corporation PO BOX 412702 Kansas City, MO 64141	IT ServicesSupport Fees	6,912,104
Florida Physicians Medical Group 900 Winderley Place 1400 Maitland, FL 32751	Physician Services	5,850,525
Total number of others receiving over \$50,000 for professional services ▶	372	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Crothall Healthcare 2501 N Orange Ave 402A Orlando, FL 32804	Mgmt & Cleaning Svcs	3,204,877
Sungard Availability Services PO BOX 91233 Chicago, IL 60693	Data Recovery Services	1,715,367
Commercial Design Services PO BOX 917245 Orlando, FL 32891	Design Services	1,250,118
Metro Aviation PO Box 7008 Shreveport, LA 71137	Aviation Services	1,194,807
Patient Financial Medical Services 260 Plaza Drive Oviedo, FL 32765	Collections	952,202
Total number of other contractors receiving over \$50,000 for other services ▶	141	

m2-10

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2007 Compensation Schedule

Name: Adventist Health SystemSunbelt Inc
EIN: 59-1479658

Name	Related Organization		Relationship	Compensation Amount	Benefit Plan Contributions	Expense Account	Compensation Description
	Name	EIN					
Mardian J Blair	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	73,154	0	0	This individual served on the Board of Directors in 2007 and received no compensation for board services. The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC. Compensation includes base salary, incentive bonuses, and other taxable benefits. Compensation includes a distribution from a non-qualified deferred paid-days off plan. In prior years, amounts deferred by the employee to this deferred compensation plan were reported as compensation on Form 990.
Donald L Jernigan PhD	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	3,213,917	2,391,162	0	This individual served on the Board of Directors in 2007 and received no compensation for board services. The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC. Compensation includes base salary, incentive bonuses, and other taxable benefits. Compensation includes a distribution from a Supplemental Executive Retirement Plan. The benefit generally occurs when the executive meets the required years of service and reaches age 60. The benefit is designed to help certain executives receive employer provided retirement benefits equal to an established threshold percentage of the executive's average highest three years' base salary. Benefits include employer contributions and employee deferrals to a qualified retirement plan. Benefits include employer contributions and employee deferrals to a 457(f) deferred compensation plan. Benefits include employer contributions to a Supplemental Executive Retirement Plan. The benefit is designed to help certain executives receive employer provided retirement benefits equal to an established threshold percentage of the executive's average highest three years' base salary.
Lars D Houmann	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	895,740	208,816	0	This individual served on the Board of Directors in 2007 and received no compensation for board services. The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC. Compensation includes base salary, incentive bonuses, and other taxable benefits. Benefits include employer and employee contributions to a qualified retirement plan. Benefits include employer contributions and employee deferrals to a 457(f) deferred compensation plan.
Thomas L Werner	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	287,049	12,927	0	This individual served on the Board of Directors in 2007 and received no compensation for board services. The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC. Compensation includes base salary, incentive bonuses, and other taxable benefits. Benefits include employer contributions and employee deferrals to a 457(f) deferred compensation plan.

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Current News

Adventist Health System Names New President/CEO

2/23/2006



Donald L. Jernigan, Ph.D., was elected today by the Board of Directors of Adventist Health System to succeed Thomas L. Werner as President/CEO on March 1, 2006.

"This is a tremendous honor and opportunity," said Jernigan. "I am blessed to be able to work with a staff committed to furthering our mission of health and healing."

Jernigan currently serves as Executive Vice President of Adventist Health System and Chief Executive Officer. He formerly served as Executive Vice President of Adventist Health System and Chief Executive Officer of Christian Medical Center and Adventist Health System's Tennessee/Georgia region. Jernigan also previously served as President of Metroplex Hospital in Killeen, Texas.

Jernigan has a doctor of philosophy degree in physical chemistry from Baylor University and a bachelor's degree from Texas-Arlington. He is a Diplomate of the American College of Healthcare Executives, board member of the Orlando Economic Development Commission and WMFE. Jernigan has served on the boards of United Way and other healthcare boards.

"Dom is a long-standing leader with significant accomplishments," said Walter Wright, Board Chairman. "The Board and I have confidence in Dom's leadership towards future growth and success with a strong commitment to mission."

A nominating committee from the AHS Board began an evaluation process after Werner's retirement announcement on November 15. The committee's recommendation today at the Adventist Health System corporate office.

"It has been a rewarding experience for me to serve in leadership positions with Dom Jernigan," said Werner. "I have no doubt that Dom will lead this organization with an unwavering commitment to extend the healing ministry of Christ to the many communities to which our Seventh-day Adventist Health System is committed."

111 N. Orlando Ave., Winter Park, FL 32789 | Phone 407-647-4400 Fax 407-975-1469

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ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION

Established 1981

Contact Information:

Yearbook

AdventistDirectory.org (updated 10/14/2008)

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Winter Park, Florida 32789-3675

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Winter Park, FL 32789-3675

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1 (407) 975-1425 (Executive Offices),
975-1458 (Finance), 975-1435
(Human Resources), 975-1414
(Legal), 975-1461 (Treasury), 975-
1467 (Reimbursement), 975-3675
(Internal Audit)

1 407-647-4400

1 407-975-1425

Website <http://www.adventisthealthsystem.com/>

<http://www.adventisthealthsystem.com/>
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Last Updated 1/14/2009

Board of Directors: Max A. Trevino, Chair, Gordon L. Retzer, Secretary

Administration:

President, Donald L. Jernigan
Chief Executive Officer/Multi-State Division, Richard K. Reiner.
Chief Executive Officer/Florida Division/Florida Hospital, Lars Houmann.
Chief Financial Officer, Terry D. Shaw
Chief Information Officer, Brent G. Snyder
Senior Vice Presidents
Administration, Robert R. Henderscheidt
Business Development, Sandra K. Johnson
Clinical Effectiveness, Loran D. Hauck
Finance, Paul C. Rathbun, Lewis Seifert
Information Services, John McLendon
Managed Care, John Brownlow
Treasury, Gary C. Skilton

Vice Presidents

Audit and Financial Reporting, David L. Huffman
Chief Technical Officer, Michael Emmons
Clinical Effectiveness, Douglas Bechard
Controller, Amy Zbaraschuk.
Corporate Relations, Womack H. Rucker Jr.
Government Affairs, Richard Morrison
Human Resources, Donald G. Jones
Legal Services, T. L. Trimble
Medical Mission, Ted Hamilton
Senior Investment Officer, David Singleton
Spiritual Ministries, Benjamin F. Reaves
Supply Chain, Celeste West
Tax, Lynn Addiscott

Related Organizations:

Adventist Care Centers - Courtland, Inc
Adventist Health Mid-America, Inc
Adventist Health Partners, Inc.
Adventist Health System/Sunbelt, Inc
Adventist Health System/Texas, Inc.

AHS/Central Texas, Inc
 AHS Midwest Management, Inc
 Apopka Health Care Properties, Inc
 Bradford Heights Health & Rehab Center, Inc (SEP EXMP)
 Burleson Nursing & Rehab Center, Inc
 Caldwell Health Care Properties, Inc
 Chickasaw Health Care Properties, Inc
 Courtland Health Care Properties, Inc
 Creekwood Place Nursing & Rehab Center, Inc (SEP EXMP)
 Dairy Road Health Care Properties, Inc
 East Orlando Health & Rehab Center, Inc.
 FLNC, Inc
 Florida Hospital College of Health Sciences, Inc
 Florida Hospital Wesley Chapel, Inc
 Florida Physicians Medical Group, Inc
 Foundation for Shawnee Mission Medical Center, Inc
 Hays Memorial Hospital Association of Seventh-day Adventists.
 Healthplex Management, Inc.
 In-Motion Rehab, Inc.
 Merriam Health Care Properties, Inc
 Mills Health & Rehab Center, Inc (SEP EXMP).
 Mission Strategies, Inc.
 Missouri Adventist Health, Inc
 Overland Park Nursing & Rehab Center, Inc.
 Paragon Health Care Properties, Inc.
 Portland Nursing & Rehab Center, Inc.
 Princeton Health & Rehab Center, Inc (SEP EXMP)
 Resource Personnel, Inc.
 Rollins Bedford Corporation
 Russellville Health Care Properties, Inc.
 San Marcos Health Care Properties, Inc
 San Marcos Nursing & Rehab Center, Inc.
 Shawnee Mission Health Care, Inc.
 South Pasco Health Care Properties, Inc
 Spring View Health & Rehab Center, Inc (SEP EXMP)
 Sunbelt Health & Rehab Center - Apopka, Inc
 Sunbelt Health Care Centers, Inc
 Tarrant County Health Care Properties, Inc.
 Taylor Creek Health Care Properties, Inc
 Trinity Nursing & Rehab Center, Inc.
 West Kentucky Health Care Properties, Inc.
 Zephyr Haven Health & Rehab Center, Inc.
 Zephyrhills Health & Rehab Center, Inc

Member Institutions

Lake Union Region:

Adventist Health System/Sunbelt, Inc.
 Chippewa Valley Hospital and Oakview Care Center (SEP EXMP)
 Adventist Bolingbrook Hospital
 Adventist GlenOaks Hospital (SEP EXMP).
 Adventist Hinsdale Hospital (SEP EXMP).
 Adventist Health System/Sunbelt, Inc.
 dba Adventist La Grange Memorial Hospital.

Mid-America Union Region:

Shawnee Mission Medical Center, Inc.
 PorterCare Adventist Health System
 dba Avista Adventist Hospital.
 dba Littleton Adventist Hospital
 dba Parker Adventist Hospital.
 dba Porter Adventist Hospital.

Southern Union Region:

Adventist Health System/Sunbelt, Inc
dba Fitness Centre at Celebration Health
dba Florida Hospital
dba Florida Hospital Heartland Medical Center
dba Florida Hospital Wauchula
Florida Hospital Zephyrhills, Inc fka East Pasco Medical Center, Inc
Memorial Health Systems, Inc (SEP EXMP):
dba Florida Hospital Ormond Memorial.
dba Florida Hospital - Oceanside.
Memorial Hospital--West Volusia, Inc. (SEP EXMP)
dba Florida Hospital DeLand
Memorial Hospital--Flagler, Inc. (SEP EXMP)
dba Florida Hospital Flagler
Adventist Health System Sunbelt Healthcare Corporation
Adventist Health System/Georgia, Inc. dba Gordon Hospital
Fletcher Hospital, Inc dba Park Ridge Hospital (SEP EXMP)
Florida Hospital Waterman, Inc
Jellico Community Hospital, Inc
Memorial Hospital, Inc dba Manchester Memorial Hospital
Southwest Volusia Healthcare Corporation (SEP EXMP):
dba Florida Hospital Fish Memorial

Southwestern Union Region:

Adventist Health System/Sunbelt, Inc .
dba Central Texas Medical Center.
dba Huguley Memorial Medical Center
Metroplex Adventist Hospital, Inc (SEP EXMP)
dba Metroplex Hospital.
dba Rollins Brook Community Hospital.

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May 05, 2009

Doctors join hospitals, patients pay

By ANNE GEGGIS
Staff Writer

Medicare and secondary insurance have always paid 100 percent of Marlene Gallmeyer's visits to her primary-care doctor, so she was surprised to get a bill for \$268 in hospital charges -- even though her doctor's office wasn't even close to a hospital

It's a cost more people will likely be seeing.

Gallmeyer soon learned the facility charge for those four visits last year -- which comes on top of an office charge that her insurance pays -- is because Florida Hospital Fish Memorial in Orange City now directly employs her primary-care doctor whose office is in Deltona. Becoming direct employees of hospitals, instead of a private practitioner, is a choice more and more doctors are making as malpractice and office costs continue to soar. But it has Gallmeyer nettled.

"It is not a lot of money but it's the principle of the idea," said Gallmeyer of DeBary, who is retired from a business she and her husband ran installing gym equipment. She said it's like a smaller business charging more for the simple reason it's associated with a larger business.

Hospitals, for their part, say the charge reflects the cost of higher standards that doctors under their direct employ must meet. Meanwhile, having doctors in their direct employ is helping hospitals have doctors and specialists available around the clock.

It's also attractive to physicians who don't want to bother with the business side of the practice.

"It's a developing trend nationally," said Aaron Liberman, a professor of health management at the University of Central Florida. "With the change in the economy, physicians are recognizing that private practice is, in many instances, more of a hassle."

What's unquestionable is that more physicians are opting for it. In the past few years, Halifax Health has added endocrinologists, urologists and radiation oncologists to its direct employ.

"There are more and more people who believe over time we're probably going to employ even more physicians," said Arvin Lewis, vice president for patient business and financial services for Halifax Health.

Florida Hospital Fish Memorial started its doctor-employment model in January 2008. Eight doctors now work for Fish outside the hospital walls, and the hospital is talking with three more about getting a paycheck from the Orange City hospital.

Danny DuBosque, administrative director of physician practices at Florida Hospital Fish Memorial, said he's been able to increase physicians' take-home pay while keeping their patient load light. The office staffers become hospital employees. The hospital negotiates with insurance companies on the doctors' behalf.

"The overall strategy from the facility's standpoint is to build a relationship with the physician and create alignment," DuBosque said. "The benefit for us is . . . we hopefully gain more referrals. We put them in our network and ask them to refer to other specialists who send people to imaging and put people in the hospital."

DuBosque said it's only Medicare patients who see an explicit "facility charge." Commercially-insured patients who use a hospital-employed physician will likely see higher total charges on their bill, but how they'll pay depends on their insurance policy.

Those charges reflect the requirements these doctors must meet so the hospital can be certified by the Joint Commission, an independent, not-for-profit organization that accredits and certifies more than 15,000 health-care organizations and programs in the United States, DuBosque said.

"There's a whole number of requirements that must be followed to be in compliance" with the Joint Commission, DuBosque said. "How medications are stored, how they must be locked and what temperatures."

All this adds to the cost of running a doctor's office.

Dr. Frederick Weigand became an employee of Florida Hospital Fish Memorial after 40 years in private practice. It was the right move at this time in his life.

"It gives me peace of mind that my practice will go on," he said.

But there's a certain amount of control he's had to give up.

"There's a lot more rules and regulations," he said.

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726307
1-18-10

Adventist Health System/Sunbelt, Inc.
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As of December 17, 2009

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Adventist Health System/Sunbelt, Inc.
Board of Directors
Page 2

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Max A. Trevino, President (**Chairman**)
Southwestern Union Conference of SDA
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Burleson, TX 76097-1630
Phone: (817) 295-0476

Thomas L. Werner
1670 CR 452
Eustis, Florida 32726



**Adventist Health System/Sunbelt Healthcare Corporation
Adventist Health System/Sunbelt, Inc.
Corporate Officers**

Name/Address	Corporate Office
Lynn C. Addiscott, Senior Tax Officer Adventist Health System 111 N. Orlando Ave. Winter Park, FL 32789 (407) 975-1492	Assistant Secretary
L. Mark Block, Assistant Treasurer Adventist Health System 111 N. Orlando Ave. Winter Park, FL 32789 (407) 975-1463	Assistant Secretary
David L. Crane, CEO AHS Midwest Region 12 Salt Creek Lane, Suite 400 Hinsdale, IL 60521 (630) 856-2011	Vice President
Ariel De Prada, Senior Financial Analyst Adventist Health System 111 N. Orlando Ave. Winter Park, FL 32789 (407) 975-1462	Assistant Secretary
Daniel E. Enderson Vice President of Finance/CFO Huguley Memorial Medical Center 11801 South Freeway Ft. Worth, TX 76134 (817) 551-2704	Assistant Secretary
Janice Hagensicker Sr. Vice President/CFO AHS Midwest Region 12 Salt Creek Lane, Suite 400 Hinsdale, IL 60521 (630) 856-2011	Assistant Secretary
Robert R. Henderschedt Senior Vice President Adventist Health System 111 N. Orlando Ave. Winter Park, FL 32789-3675 (407) 975-1405	Secretary

AHSSHC & AHS/Sunbelt, Inc.
Corporate Officers
Page 2

Lars D. Houmann Executive Vice President, Operations Florida Hospital 601 East Rollins Street Orlando, FL 32803 (407) 303-1598	Vice President/Assistant Secretary	8/17/57
Donald L. Jernigan, Ph. D., President Adventist Health System 111 North Orlando Ave. Winter Park, FL 32789-3675 (407) 975-1401	President	01/04/45
Kelly Pettijohn CFO Park Ridge Hospital P.O. Box 1569 Fletcher, NC 28732 (828) 681-2420	Assistant Secretary	05/21/60
Michael Saunders Tax/Compliance Resource Officer Adventist Health System 111 North Orlando Ave. Winter Park, FL 32789-3675 (407-975-1472	Assistant Secretary	03/04/60
Michael H. Schultz Executive Vice President, Florida Division Florida Hospital 2400 Bedford Road Orlando, FL 32803 407-303-7658	Vice President	10/25/53
Terry D. Shaw Sr. Vice President/CFO Adventist Health System 111 N. Orlando Avenue Winter Park, FL 32789 (407) 975-1405	Assistant Secretary/Treasurer	8/20/62
Gary C. Skilton Vice President/Treasurer Adventist Health System 111 North Orlando Ave. Winter Park, FL 32789 (407) 975-1460	Assistant Secretary	08/08/51

Brent G. Snyder Senior VP for Information Services/Senior Finance Officer Adventist Health System 111 N. Orlando Ave. Winter Park, FL 32789-3675 (407) 975-1416	Vice President, Assistant Secretary	02/06/56
Thomas J. Williams Regional Vice President AHS Midwest Region 12 Salt Creek Lane, Suite 400 Hinsdale, IL 60521 (630) 856-2011	Assistant Secretary	04/28/56

NOTE: Terms of all Corporate Officers are from 2/22/08-2/25/10

Board Officers

Name/Address	Board Office	Date of Birth
Max A. Trevino, President Southwestern Union Conference of SDA P.O. Box 4000 Burleson, TX 76097-1630 (817) 295-0476	Chairman	09/18/43
Gordon L. Retzer, President Southern Union Conference P.O. Box 849 Decatur, GA 30031 (404) 299-1832	Vice Chairman/Secretary	05/22/46
Roscoe J. Howard, President Mid-america Union Conference P.O. Box 6128 Lincoln, NE 68506 (402) 484-3002	Vice Chairman	09/09/54