Hammond

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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Department of the Treasury Internal Revenue Service

OMB No 1545-0047

2006

Open to Public Inspection

A For the 2006 calendar year, or tax year beginning 01-01-2006 and ending 12-31-2006

B Check if applicable
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return
- ☐ Amended return
- ☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization
Adventist Health SystemSunbelt Inc

Number and street (or P O box if mail is not delivered to street address) | Room/suite
111 North Orlando Avenue

City or town, state or country, and ZIP + 4
Winter Park, FL 32789

D Employer identification number
59-1479658

E Telephone number
(407) 975-1455

F Accounting method ☐ Cash ☑ Accrual ☐ Other (specify) ▶

● **Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).**

H and I are not applicable to section 527 organizations
- **H(a)** Is this a group return for affiliates? ☐ Yes ☑ No
- **H(b)** If "Yes" enter number of affiliates ▶
- **H(c)** Are all affiliates included? ☐ Yes ☐ No (If "No," attach a list See instructions)
- **H(d)** Is this a separate return filed by an organization covered by a group ruling? ☑ Yes ☐ No
- **I** Group Exemption Number ▶ 1071
- **M** Check ▶ ☐ if the organization is **not** required to attach Sch B (Form 990, 990-EZ, or 990-PF)

G Web site: ▶ wwwadventisthealthsystemcom

J Organization type (check only one) ▶ ☑ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

K Check here ▶ ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally **not** more than 25,000 A return is not required, but if the organization chooses to file a return, be sure to file a complete return

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶ 2,303,517,239

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances *(See the instructions.)*

Revenue	1	Contributions, gifts, grants, and similar amounts received			
	a	Contributions to donor advised funds	1a		
	b	Direct public support (not included on line 1a)	1b	119,058	
	c	Indirect public support (not included on line 1a)	1c	1,987,140	
	d	Government contributions (grants) (not included on line 1a)	1d	322,380	
	e	**Total** (add lines 1a through 1d) (cash $ 2,428,578 noncash $)	1e		2,428,578
	2	Program service revenue including government fees and contracts (from Part VII, line 93)	2		2,179,245,976
	3	Membership dues and assessments	3		
	4	Interest on savings and temporary cash investments	4		13,052,833
	5	Dividends and interest from securities	5		71,441,371
	6a	Gross rents	6a	8,173,483	
	b	Less rental expenses	6b	3,200,420	
	c	Net rental income or (loss) subtract line 6b from line 6a	6c		4,973,063
	7	Other investment income (describe ▶)	7		282,338

		(A) Securities		(B) Other		
8a	Gross amount from sales of assets other than inventory		8a	24,474,378		
b	Less cost or other basis and sales expenses	1,533	8b	30,773,056		
c	Gain or (loss) (attach schedule)	-1,533	8c	-6,298,678		
d	Net gain or (loss) Combine line 8c, columns (A) and (B)				8d	-6,300,211

9		Special events and activities (attach schedule) If any amount is from **gaming**, check here ▶ ☐			
	a	Gross revenue (not including $ of contributions reported on line 1b)	9a	296,448	
	b	Less direct expenses other than fundraising expenses	9b	285,783	
	c	Net income or (loss) from special events Subtract line 9b from line 9a	9c		10,665
10a		Gross sales of inventory, less returns and allowances	10a		
	b	Less cost of goods sold	10b		
	c	Gross profit or (loss) from sales of inventory (attach schedule) Subtract line 10b from line 10a	10c		
11		Other revenue (from Part VII, line 103)	11		4,121,834
12		**Total revenue** Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12		2,269,256,447
Expenses 13		Program services (from line 44, column (B))	13		1,927,122,657
14		Management and general (from line 44, column (C))	14		239,086,708
15		Fundraising (from line 44, column (D))	15		
16		Payments to affiliates (attach schedule)	16		
17		**Total expenses** Add lines 16 and 44, column (A)	17		2,166,209,365
Net Assets 18		Excess or (deficit) for the year Subtract line 17 from line 12	18		103,047,082
19		Net assets or fund balances at beginning of year (from line 73, column (A))	19		1,113,015,498
20		Other changes in net assets or fund balances (attach explanation)	20		49,588,398
21		Net assets or fund balances at end of year Combine lines 18, 19, and 20	21		1,265,650,978

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information—(See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2006

Name of the organization
Adventist Health SystemSunbelt Inc

Employer identification number
59-1479658

Part I **Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**
(See page 2 of the instructions. List each one If there are none, enter "None.")

(a) Name and address of each employee paid more than $50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
David Hill 601 E Rollins Street Orlando, FL 32804	Physician 40 00	476,472	26,709	0
Kristin Jackson 601 E Rollins Street Orlando, FL 32804	Physician 40 00	414,108	24,852	0
Scott Boone MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	412,613	24,910	0
Frederick Hoover MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	416,670	24,835	0
Jorge Lense MD 601 E Rollins Street Orlando, FL 32804	Physician 40 00	419,172	24,910	0
Total number of other employees paid over $50,000 ▶	5,745			

Part II-A **Compensation of the Five Highest Paid Independent Contractors for Professional Services**
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than $50,000	(b) Type of service	(c) Compensation
Cross Country Travcorps PO Box 404674 Atlanta, GA 30384	Staffing Agency	21,180,013
Florida Physicians Medical Group 900 Winderley Place 1400 Maitland, FL 32751	Physician Services	5,456,356
Hunton Brady Architects 800 N Magnolia Ave 600 Orlando, FL 32803	Architectural Services	3,346,227
PRN USA Inc 1042 US Hwy 27 South Avon Park, FL 33825	Nurse Staffing	2,948,288
Hardee Services of Rehabilitation 1330 Hwy 17 South Wauchula, FL 33873	Physical Therapist	2,806,464
Total number of others receiving over $50,000 for professional services ▶ 212		

Part II-B **Compensation of the Five Highest Paid Independent Contractors for Other Services**
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than $50,000	(b) Type of service	(c) Compensation
Crothall Healthcare 2501 N Orange Ave 402A Orlando, FL 32804	Mgmt & Cleaning Svcs	3,510,322
Metro Aviation PO Box 7008 Shreveport, LA 71137	Aviation Services	1,143,482
Waste Management PO Box 105453 Atlanta, GA 30348	Sanitation Services	778,654
Gilbert Medical Transcription Serv 405 Douglas Ave 2500 Altamonte Springs, FL 32714	Transcription Service	594,377
Space Coast Hospital Svcs 1895 Murrell Road Rockledge, FL 32955	Laundry Services	574,911
Total number of other contractors receiving over $50,000 for other services ▶ 78		

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TY 2006 Compensation Schedule

Name: Adventist Health SystemSunbelt Inc

EIN: 59-1479658

Name	Related Organization		Relationship	Compensation Amount	Benefit Plan Contributions	Expense Account	Compensation Description
	Name	EIN					
Mardian J Blair	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	80,852	0	0	This individual served on the Board of Directors in 2006 and received no compensation for board services The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC Compensation includes base salary, incentive bonuses, and other taxable benefits Compensation includes a distribution from a non-qualified deferred paid-days off plan In prior years, amounts deferred by the employee to this deferred compensation plan were reported as compensation on Form 990
Donald L Jernigan PhD	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	1,181,774	280,501	0	This individual served on the Board of Directois in 2006 and received no compensation for board services The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC Compensation includes base salary, incentive bonuses, and other taxable benefits Compensation includes a distribution from a non-qualified deferred compensation arrangement In prior years, amounts contributed by the employer to this deferred compensation plan were reported as compensatory benefits on Form 990 and/or amounts deferred by the employee to this deferred compensation plan were reported as compensation on Form 990 Benefits include employer contributions and employee deferrals to qualified retirement plans Benefits include employer contributions and employee deferrals to a non-qualified deferred compensation plan
Lars D Houmann	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	750,500	178,552	0	This individual served on the Board of Directors in 2006 and received no compensation for board services The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC Compensation includes base salary, incentive bonuses, and other taxable benefits Benefits include employer contributions and employee deferrals to qualified retirement plans Benefits include employer contributions and employee deferrals to a non-qualified deferred compensation plan
Thomas L Werner	Adventist Health System Sunbelt Healthcare Corporation (AHSSHC)	59-2170012	Top-Tier Parent of Taxpayer	1,726,841	590,845	0	This individual served on the Board of Directors in 2006 and received no compensation for board services The compensation shown was paid by AHSSHC with respect to responsibilities and roles in serving the entire system of affiliates owned and/or controlled by AHSSHC Compensation includes base salary, incentive bonuses, and other taxable benefits Compensation includes a distribution from a Supplemental Executive Retirement Plan The benefit generally occurs when the executive meets the required years of service and reaches age 60 The benefit is designed to help certain executives receive employer provided retirement benefits equal to an established threshold percentage of the executive's average highest three years' base salary Compensation includes a distribution from a non-qualified deferred compensation arrangement In prior years, amounts contributed by the employer to this deferred compensation plan were reported as compensatory benefits on Form 990 and/or amounts deferred by the employee to this deferred compensation plan were reported as compensation on Form 990 Benefits include employer contributions and employee deferrals to qualified retirement plans Benefits include employer contributions and employee deferrals to a non-qualified deferred compensation plan Benefits include employer contributions to a Supplemental Executive Retirement Plan The benefit is designed to help certain executives receive employer provided retirement benefits equal to an established threshold percentage of the executive's average highest three years' base salary